

**CHILDREN'S CASE MANAGEMENT ORGANIZATION, INC.  
D/B/A FAMILIES FIRST OF PALM BEACH COUNTY AND  
FAMILIES FIRST OF PALM BEACH COUNTY FOUNDATION, INC.**

**REPORT ON AUDIT OF COMBINED FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED SEPTEMBER 30, 2021  
(WITH COMPARATIVE TOTALS FOR 2020)**

**CHILDREN'S CASE MANAGEMENT ORGANIZATION, INC.  
D/B/A FAMILIES FIRST OF PALM BEACH COUNTY AND  
FAMILIES FIRST OF PALM BEACH COUNTY FOUNDATION, INC.**

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## Report of Independent Auditors

Board of Directors  
Children's Case Management Organization, Inc.  
d/b/a Families First of Palm Beach County and  
Families First of Palm Beach County Foundation, Inc.  
West Palm Beach, Florida

## Report on the Financial Statements

We have audited the accompanying combined financial statements of Children's Case Management Organization, Inc. d/b/a Families First of Palm Beach County (a nonprofit organization) and Families First of Palm Beach County Foundation, Inc. (also a nonprofit organization) (combined, hereinafter referred to as the Organization), which comprise the combined statement of financial position as of September 30, 2021, and the related combined statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the combined financial statements.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these combined financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express an opinion on these combined financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



## Opinion

In our opinion, the combined financial statements referred to above present fairly, in all material respects, the combined financial position of the Organization as of September 30, 2021, and the combined changes in their net assets and their combined cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## Other Matters

### Other Reporting Required by *Government Auditing Standards*

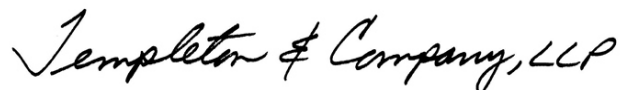
In accordance with *Government Auditing Standards*, we have also issued our report dated December 13, 2021, on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control over financial reporting and compliance.

### Report on Combining Information

Our audit was conducted for the purpose of forming an opinion on the combined financial statements as a whole. The accompanying combining information as of and for the year ended September 30, 2021 is presented for purposes of additional analysis of the combined financial statements rather than to present the financial position, changes in net assets, and cash flows of the individual entities, and it is not a required part of the combined financial statements. Such information is the responsibility of management and was derived from, and relates directly to, the underlying accounting and other records used to prepare the combined financial statements. The combining information has been subjected to the auditing procedures applied in the audit of the combined financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the combined financial statements or to the combined financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining information is fairly stated, in all material respects, in relation to the combined financial statements as a whole.

### Report on Summarized Comparative Information

The summarized comparative information presented herein as of and for the year ended September 30, 2020 is consistent, in all material respects, with the audited combined financial statements from which it has been derived.



West Palm Beach, Florida  
December 13, 2021

**CHILDREN'S CASE MANAGEMENT ORGANIZATION, INC.  
D/B/A FAMILIES FIRST OF PALM BEACH COUNTY AND  
FAMILIES FIRST OF PALM BEACH COUNTY FOUNDATION, INC.**

**COMBINED STATEMENT OF FINANCIAL POSITION**

**As of September 30, 2021  
(with comparative totals for 2020)**

	Without Donor Restrictions	With Donor Restrictions	2021 Total	2020 Total
<b>ASSETS</b>				
Current assets:				
Cash and cash equivalents	\$ 821,064	\$ -	\$ 821,064	\$ 854,124
Investments (Note 3)	1,095,904	162,214	1,258,118	851,991
Program funds receivable (Note 5)	221,390	280,295	501,685	496,847
Prepaid expenses	62,266	-	62,266	104,032
Total current assets	2,200,624	442,509	2,643,133	2,306,994
Property and equipment, net (Note 6)	110,592	-	110,592	138,876
Total assets	<u>\$ 2,311,216</u>	<u>\$ 442,509</u>	<u>\$ 2,753,725</u>	<u>\$ 2,445,870</u>
<b>LIABILITIES AND NET ASSETS</b>				
Current liabilities:				
Accounts payable and accrued expenses	\$ 208,321	\$ -	\$ 208,321	\$ 163,465
Deferred revenue	282,336	-	282,336	211,555
Total current liabilities	490,657	-	490,657	375,020
Long-term debt (Note 7)	-	-	-	495,897
Total liabilities	490,657	-	490,657	870,917
Net assets:				
Without donor restrictions	1,820,559	-	1,820,559	1,328,550
With donor restrictions (Note 9)	-	442,509	442,509	246,403
Total net assets	1,820,559	442,509	2,263,068	1,574,953
Total liabilities and net assets	<u>\$ 2,311,216</u>	<u>\$ 442,509</u>	<u>\$ 2,753,725</u>	<u>\$ 2,445,870</u>

See notes to combined financial statements.

**CHILDREN'S CASE MANAGEMENT ORGANIZATION, INC.  
D/B/A FAMILIES FIRST OF PALM BEACH COUNTY AND  
FAMILIES FIRST OF PALM BEACH COUNTY FOUNDATION, INC.**

**COMBINED STATEMENT OF ACTIVITIES  
For the Year Ended September 30, 2021  
(with comparative totals for 2020)**

	Without Donor Restrictions	With Donor Restrictions	2021 Total	2020 Total
Revenues and support:				
Government support	\$ -	\$ 4,301,978	\$ 4,301,978	\$ 4,021,393
Community support	-	177,774	177,774	205,829
Foundation grants	276,424	458,615	735,039	538,935
Other support	61,506	78,422	139,928	180,511
Fundraising	23,366	81,633	104,999	223,673
In-kind revenue	19,595	-	19,595	398,987
Net investment return	81,138	54,818	135,956	56,809
Conditional loan forgiveness (Note 7)	495,897	-	495,897	-
Total revenues and support	957,926	5,153,240	6,111,166	5,626,137
Net assets released from restrictions	4,957,134	(4,957,134)	-	-
	<u>5,915,060</u>	<u>196,106</u>	<u>6,111,166</u>	<u>5,626,137</u>
Expenses:				
Program services:				
Healthy Families Florida	1,842,941	-	1,842,941	1,865,338
Child First	854,288	-	854,288	886,217
Behavioral Health Services	977,513	-	977,513	860,112
Bridges to Success	331,961	-	331,961	353,745
Kin Support Project	263,353	-	263,353	235,069
Target Outreach for Pregnant Women	425,054	-	425,054	424,075
Infant Mental Health	68,053	-	68,053	-
Other program services	9,737	-	9,737	7,571
Supporting services:				
Management and general	625,553	-	625,553	865,966
Fundraising	24,598	-	24,598	49,103
Total expenses	<u>5,423,051</u>	<u>-</u>	<u>5,423,051</u>	<u>5,547,196</u>
Change in net assets	492,009	196,106	688,115	78,941
Net assets - beginning of year	<u>1,328,550</u>	<u>246,403</u>	<u>1,574,953</u>	<u>1,496,012</u>
Net assets - end of year	<u>\$ 1,820,559</u>	<u>\$ 442,509</u>	<u>\$ 2,263,068</u>	<u>\$ 1,574,953</u>

See notes to combined financial statements.

**CHILDREN'S CASE MANAGEMENT ORGANIZATION, INC.  
D/B/A FAMILIES FIRST OF PALM BEACH COUNTY AND  
FAMILIES FIRST OF PALM BEACH COUNTY FOUNDATION, INC.**

**COMBINED STATEMENT OF FUNCTIONAL EXPENSES  
For the Year Ended September 30, 2021  
(with comparative totals for 2020)**

Program Services

	Healthy Families Florida	Child First	Behavioral Health Services	Bridges To Success	Kin Support Project	Targeted Outreach for Pregnant Women	Infant Mental Health	Other Program Services	2021 Total	2020 Total
Special assistance expenses:										
Food	\$ 2,308	\$ 306	\$ -	\$ 1,028	\$ -	\$ -	\$ -	\$ 6,300	\$ 9,942	\$ 1,695
Rent/mortgage	1,257	2,416	-	139,104	-	-	-	-	142,777	149,501
Utilities	656	1,270	-	6,765	-	-	-	-	8,691	6,381
Other expense	8,305	6,060	225	12,089	45	-	-	2,933	29,657	24,381
Personnel expenses:										
Salaries	1,112,005	511,847	744,866	124,162	187,379	312,520	46,552	-	3,039,331	2,680,165
Payroll taxes and benefits	362,117	158,855	155,705	23,652	43,388	57,712	16,469	-	817,898	698,142
Occupancy expenses:										
Rent	128,599	90,783	29,684	8,647	14,043	14,693	-	-	286,449	269,885
Repairs and maintenance	21,194	6,784	2,341	2,550	742	1,089	-	-	34,700	37,173
Utilities	35,493	17,455	9,090	1,833	2,834	4,754	554	-	72,013	89,442
Office and administrative:										
Printing and postage	12,568	2,574	1,799	422	757	1,186	29	-	19,335	15,727
Supplies	30,862	10,014	2,471	2,884	1,375	2,519	1,523	-	51,648	54,843
Legal and audit	14,655	5,084	2,393	2,349	1,495	1,495	-	-	27,471	14,459
Consulting and professional fees	55,761	20,885	16,053	2,096	5,290	5,290	-	-	105,375	110,783
Insurance	13,948	4,839	2,277	1,805	1,423	1,423	-	-	25,715	41,580
Other expenses:										
Conferences and travel	16,683	13,182	1,971	1,466	3,700	21,843	426	-	59,271	80,984
Special events	5,349	-	-	91	250	79	-	-	5,769	2,644
Dues and subscriptions	5,007	649	875	326	537	378	-	-	7,772	11,541
Training and development	8,561	690	600	639	-	-	2,500	-	12,990	6,317
Miscellaneous expenses	3,493	594	7,163	53	95	73	-	504	11,975	13,197
Affiliated organizations	4,120	-	-	-	-	-	-	-	4,120	4,072
In-kind contribution expenses	-	-	-	-	-	-	-	-	-	319,185
Bank charges and credit card fees	-	-	-	-	-	-	-	-	-	30
	<u>\$ 1,842,941</u>	<u>\$ 854,288</u>	<u>\$ 977,513</u>	<u>\$ 331,961</u>	<u>\$ 263,353</u>	<u>\$ 425,054</u>	<u>\$ 68,053</u>	<u>\$ 9,737</u>	<u>\$ 4,772,900</u>	<u>\$ 4,632,127</u>

See notes to combined financial statements.

**CHILDREN'S CASE MANAGEMENT ORGANIZATION, INC.  
D/B/A FAMILIES FIRST OF PALM BEACH COUNTY AND  
FAMILIES FIRST OF PALM BEACH COUNTY FOUNDATION, INC.**

**COMBINED STATEMENT OF FUNCTIONAL EXPENSES, CONTINUED  
For the Year Ended September 30, 2021  
(with comparative totals for 2020)**

	Supporting Services					
	Management and General	Fundraising	2021 Total	2020 Total	2021 Total	2020 Total
Special assistance expenses:						
Food	\$ 9,312	\$ -	\$ 9,312	\$ 6	\$ 19,254	\$ 1,701
Rent/mortgage	4,145	-	4,145	4,145	146,922	153,646
Utilities	3,512	-	3,512	3,512	12,203	9,893
Other expense	28,376	-	28,376	28,376	58,033	52,757
Personnel expenses:						
Salaries	276,158	-	276,158	489,293	3,315,489	3,169,458
Payroll taxes and benefits	161,850	-	161,850	157,416	979,748	855,558
Occupancy expenses:						
Rent	36,190	-	36,190	47,492	322,639	317,377
Repairs and maintenance	1,514	-	1,514	2,219	36,214	39,392
Utilities	5,682	-	5,682	15,140	77,695	104,582
Office and administrative:						
Printing and postage	3,123	-	3,123	2,904	22,458	18,631
Supplies	2,717	-	2,717	13,235	54,365	68,078
Legal and audit	4,187	-	4,187	2,353	31,658	16,812
Consulting and professional fees	15,325	-	15,325	32,203	120,700	142,986
Insurance	3,968	-	3,968	4,211	29,683	45,791
Other expenses:						
Conferences and travel	806	-	806	1,754	60,077	82,738
Special events	3,255	24,598	27,853	52,578	33,622	55,222
Dues and subscriptions	2,701	-	2,701	3,602	10,473	15,143
Training and development	180	-	180	1,568	13,170	7,885
Miscellaneous expenses	6,882	-	6,882	6,882	18,857	20,079
Affiliated organizations	-	-	-	-	4,120	4,072
In-kind contribution expenses	-	-	-	-	-	319,185
Bank charges and credit card fees	5,910	-	5,910	6,233	5,910	6,263
Depreciation	49,760	-	49,760	39,947	49,760	39,947
	<u>\$ 625,553</u>	<u>\$ 24,598</u>	<u>\$ 650,151</u>	<u>\$ 915,069</u>	<u>\$ 5,423,051</u>	<u>\$ 5,547,196</u>

See notes to combined financial statements.



**CHILDREN'S CASE MANAGEMENT ORGANIZATION, INC.  
D/B/A FAMILIES FIRST OF PALM BEACH COUNTY AND  
FAMILIES FIRST OF PALM BEACH COUNTY FOUNDATION, INC.**

**COMBINED STATEMENT OF CASH FLOWS  
For the Year Ended September 30, 2021  
(with comparative totals for 2020)**

	2021	2020
Cash flows from operating activities:		
Change in net assets	\$ 688,115	\$ 78,941
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation and amortization	49,760	39,947
Net realized and unrealized (gains) and losses	(54,899)	1,140
Conditional loan forgiveness - Paycheck Protection Program loan	(495,897)	-
Changes in operating assets and liabilities:		
Program funds receivable	(4,838)	(86,574)
Prepaid expenses	41,766	(7,620)
Accounts payable and accrued expenses	44,856	(107,563)
Deferred revenue	70,781	155,730
	<u>339,644</u>	<u>74,001</u>
Cash flows from investing activities:		
Purchase of property and equipment	(21,476)	(97,397)
Sale (purchase) of investments, net	(351,228)	58,014
	<u>(372,704)</u>	<u>(39,383)</u>
Cash flows from financing activities:		
Proceeds from Paycheck Protection Program loan	-	495,897
	<u>-</u>	<u>495,897</u>
Increase (decrease) in cash and cash equivalents	(33,060)	530,515
Cash and cash equivalents at beginning of year	<u>854,124</u>	<u>323,609</u>
Cash and cash equivalents at end of year	<u>\$ 821,064</u>	<u>\$ 854,124</u>

See notes to combined financial statements.

**CHILDREN'S CASE MANAGEMENT ORGANIZATION, INC.  
D/B/A FAMILIES FIRST OF PALM BEACH COUNTY AND  
FAMILIES FIRST OF PALM BEACH COUNTY FOUNDATION, INC.**

**NOTES TO COMBINED FINANCIAL STATEMENTS**

**Note 1 – Nature of Activities and Summary of Significant Accounting Policies**

Nature of activities

Since 1990, Children's Case Management Organization, Inc. d/b/a Families First of Palm Beach County, a Florida non-profit corporation, has served over 48,700 children and families. The mission has been to advance the well-being of children and families through high-quality programs in prevention, early intervention, child development, behavioral health, education, and advocacy. Our focus is to prevent and mitigate the impact of trauma and toxic environmental stressors, which have lasting effects on learning, motivation and productivity. The agency's seven programs provide therapeutic interventions which result in emotional, social, physical and cognitive wellness, parenting education results in competent parenting, care coordination services increasing families' access to needed resources and, when needed, the provision of safe affordable housing resulting in the family's stabilization. The Organization's prevention and intervention services ensure that children become contributing, healthy adults, who nurture the next generation to accomplish the same.

The following are the programs:

- **Healthy Families Florida** is a nationally accredited family support and coaching program that helps parents provide the safe and stable environments children need for healthy growth and development. The program improves childhood outcomes and increases family self-sufficiency by empowering families through education and community support.
- **Child First** provides a professional team (developmental clinician and care coordinator) offering early childhood intervention services (dyadic therapy, parent education, advocacy and linkage to meet basic needs) to vulnerable families with children (birth to age six), experiencing trauma.
- **Infant Mental Health** is the developing capacity of the child from birth to three to experience, regulate (manage), and express emotions; from close and secure interpersonal relationships; and explore and master the environment and learn all in the context of family, community, and cultural expectations for young children.
- **Behavioral Health Services (BHS)** provides trauma informed therapeutic intervention services to high-risk children/youth (ages six through twenty-two) and their families.
- **Bridges to Success** provides intervention services and affordable safe housing for homeless children and families.
- **Kin Support Project** provides counseling support, education, advocacy and critical linkages to community resources (legal, health, basic needs, etc.) to vulnerable relative caregiver children and their families.
- **Targeted Outreach for Pregnant Women (TOPWA)** conducts street outreach to marginalized high-risk pregnant women providing education, advocacy and connection to appropriate health care resources and medical services.

In April 2012, Families First of Palm Beach County Foundation, Inc. (the Foundation) was created specifically to promote and support the mission, goals and activities of the Children's Case Management Organization, Inc. (the Corporation). The Corporation and the Foundation (combined hereinafter referred to as the Organization) are presented in these financials on a combined basis.

**CHILDREN'S CASE MANAGEMENT ORGANIZATION, INC.  
D/B/A FAMILIES FIRST OF PALM BEACH COUNTY AND  
FAMILIES FIRST OF PALM BEACH COUNTY FOUNDATION, INC.**

**NOTES TO COMBINED FINANCIAL STATEMENTS, CONTINUED**

**Note 1 – Nature of Activities and Summary of Significant Accounting Policies, Continued**

Principles of combination

The accompanying combined financial statements include the accounts of the Corporation and the Foundation. Intercompany transactions, balances, and profits are eliminated in the combined financial statements.

Basis of presentation

The accompanying combined financial statements are prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States (U.S. GAAP).

*Net assets without donor restrictions* – Net assets available for the support of the Organization's operations. The only limits on the use of these net assets are the broad limits resulting from the nature of the Organization, the environment in which it operates, the purpose specified in the corporate documents and its application for tax-exempt status, and any limits resulting from contractual arrangements with creditors or others that are entered into in the course of operations.

*Net assets with donor restrictions* – Net assets subject to donor-imposed stipulations that may or will be met either by actions of the Organization or the passage of time and net assets subject to donor-imposed stipulations to be maintained permanently by the Organization. Generally, the donors of these assets permit the Organization to use all or part of the earnings on related investments for general or specific purposes. The Organization's unspent contributions are included in this class if the donor limited their use, as are its donor-imposed endowment funds.

When a donor's restriction is satisfied either by using the resources in the manner specified by the donor or by the passage of time, the expiration of the restriction is reported in the combined financial statements by reclassifying the net assets from net assets with donor restrictions to net assets without donor restrictions.

Net assets restricted for acquisition of building or equipment (or less commonly the contribution of those assets directly) are reported as net assets with donor restrictions until the specified assets are placed in service by the Organization, unless the donor provided more specific directions about the period of its use.

Classification of transactions

All revenues and net gains are reported as increases in net assets without donor restrictions in the combined statement of activities unless the donor specified the use of the related resources for a particular purpose or in a future period. All expenses and net losses, other than losses on endowment investments, are reported as decreases in net assets without donor restrictions. Net gains on endowment investments increase net assets with donor restrictions, and net losses on endowment investments reduce that net asset class.

Revenue and support recognition

The Organization recognizes revenue from supporting activities in the period that the supporting activity is provided, and amounts received in advance are recorded as deferred revenue.

Contributions

Unconditional promises (contributions and grants) to give are recognized as contributions when the promise is received. Unconditional promises to give that are expected to be collected in less than one year are reported at net realizable value. Unconditional promises to give that are expected to be collected in more than one year are recorded at fair value at the date of promise. That fair value is computed using a present value technique applied to anticipated cash flows.

**CHILDREN'S CASE MANAGEMENT ORGANIZATION, INC.  
D/B/A FAMILIES FIRST OF PALM BEACH COUNTY AND  
FAMILIES FIRST OF PALM BEACH COUNTY FOUNDATION, INC.**

**NOTES TO COMBINED FINANCIAL STATEMENTS, CONTINUED**

**Note 1 – Nature of Activities and Summary of Significant Accounting Policies, Continued**

Contributions, continued

Amortization of the resulting discount is recognized as additional contribution revenue. The allowance for uncollectible promises to give is determined based on management's evaluation of the collectability of individual promises. Promises that remain uncollected more than one year after their due dates are written off unless the donor indicates that payment is merely postponed.

The Organization reports non-cash contributions as without donor restricted net assets unless explicit donor stipulations specify how the donated assets must be used. Contributions of long-lived assets with explicit restrictions that specify how the assets are to be used and contributions of cash or other assets that must be used to acquire long-lived assets are reported as donor restricted contributions. Absent explicit donor stipulations about how long those long-lived assets must be maintained, the Organization reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

Grants

Resources from government grants and conditional promises to give, are recorded as revenue when the related costs are incurred. All other grants, unless restricted, are recorded as revenue when the grant is awarded.

Cash and cash equivalents

Cash and cash equivalents include non-interest bearing accounts, interest bearing accounts, and other highly liquid investments with an original maturity of three months or less. For the year ended September 30, 2021, there were no restricted cash balances with donor imposed restriction included in cash and cash equivalents.

Investments

Investments include a money market fund, equity funds and marketable securities, mutual funds, corporate bonds, fixed income funds, and a donor advised account. Investments, other than the donor advised account, are measured at fair value based on quoted market prices. The donor advised account is redeemable based on its net asset value (NAV). The resulting fair value is intended to represent a good faith approximation of the amount that the funds could reasonably expect to receive from the investment if the interest were sold at the time of valuation, based on information reasonably available to the manager at the time the valuation is made.

Investment income and realized gains and losses on investments are recognized upon realization. Unrealized gains and losses are recognized based on changes in fair values during the period. Net investment returns are reported in appropriate net asset classifications based upon the existence of donor restrictions, if any.

Investments are exposed to various risks such as interest rate risk, market risk, and credit risk. Due to the level of risk associated with certain investments, it is at least reasonably possible that changes in values of investments will occur in the near-term.

Property and equipment

Property and equipment is stated at cost if purchased or, if acquired by contribution, at the estimated fair market value on the date of contribution. The Organization's policy is to capitalize assets greater than \$2,500 at acquisition. The Organization provides for depreciation on property and equipment over the estimated useful lives of the related assets using the straight-line method ranging from 5 to 7 years.

**CHILDREN'S CASE MANAGEMENT ORGANIZATION, INC.  
D/B/A FAMILIES FIRST OF PALM BEACH COUNTY AND  
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NOTES TO COMBINED FINANCIAL STATEMENTS, CONTINUED**

**Note 1 – Nature of Activities and Summary of Significant Accounting Policies, Continued**

Income taxes

The Organization has been recognized by the Internal Revenue Service (IRS) as exempt from federal income tax under the provisions of Section 501(c)(3) of the Internal Revenue Code (IRC). Accordingly, no provision for income taxes has been recorded in the combined financial statements. The Organization is required to operate in conformity with the provisions of the IRC to maintain its exempt status.

Management analyzes tax positions in jurisdictions where it is required to file income tax returns. Based on its evaluation, management did not identify any tax positions for which it is reasonably possible that the total amounts of unrecognized tax benefits will significantly increase or decrease. Interest and penalties attributable to income taxes, if any, are included in operating expenses. No such interest or penalties were recorded for the years 2021 or 2020. The Organization is no longer subject to income tax examinations for fiscal years prior to 2018.

Compensated absences

The Organization accrues vacation pay as a liability when benefits are earned by employees which occurs when (1) the employee has performed services that give rise to the vacation liability and (2) it is probable that the benefits will result in compensation in some manner such as in cash, termination payments or in time off, prior to retirement. The Organization allows employees to accumulate and carry over up to forty (40) hours of unused vacation leave.

Use of estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of revenue and expenses during the reporting period and the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the combined financial statements. On an ongoing basis, the Organization's management evaluates the estimates and assumptions based upon historical experience and various other factors and circumstances. The Organization's management believes that the estimates and assumptions are reasonable in the circumstances; however, the actual results could differ from those estimates.

Fair value disclosures

The combined financial statements provide for fair value disclosures for financial instruments for which it is practicable to estimate fair value. The fair value of the Organization's cash and cash equivalents, program funds receivable, and liabilities approximates their carrying value.

Functional allocation of expenses

The cost of providing the Organization's various programs and supporting services have been summarized on a functional basis in the accompanying combined statement of activities. Expenses that can be identified with a specific program or support service are charged directly to that program or support service. Costs common to multiple functions have been allocated among the various functions benefited using a reasonable allocation method that is consistently applied, as follows:

- All allowable costs are charged directly to programs, grants, activity, etc.

**CHILDREN'S CASE MANAGEMENT ORGANIZATION, INC.  
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**NOTES TO COMBINED FINANCIAL STATEMENTS, CONTINUED**

**Note 1 – Nature of Activities and Summary of Significant Accounting Policies, Continued**

Functional allocation of expenses, continued

- Allowable direct costs that can be identified to more than one program are prorated individually as direct costs using a base most appropriate to the particular cost being prorated.
- All other allowable general and administrative costs (costs that benefit all programs and cannot be identified to a specific program) are allocated to programs, grants, etc. using a base that results in an equitable distribution.

Management periodically evaluates the basis on which the costs are allocated when new space or programs are added. General and administrative expenses include those costs that are not directly identifiable with any specific program, but which provide for the overall support and direction of the Organization.

Fundraising costs are expensed as incurred, even though they may result in contributions received in future years. The Organization generally does not conduct its fundraising activities in conjunction with other activities. In the few cases in which it does, such as when the annual report or donor acknowledgements contain requests for contributions, joint costs have been allocated between fundraising and general and administrative expenses in accordance with standards for accounting for costs of activities that include fundraising. Additionally, advertising costs are expensed as incurred.

New accounting pronouncement

In February 2016, the FASB issued guidance on lease accounting. The new guidance will continue to classify leases as either finance or operating and will result in the lessee recording a right-of-use asset and a corresponding lease liability on its balance sheet, with classification affecting the presentation for annual periods beginning on or after December 15, 2022, and early adoption is permitted. A modified retrospective approach is required for all leases existing or entered into after the beginning of the earliest comparative period in the financial statements. Management evaluated the impact of this guidance on its financial statements and determined that the impact of this ASU will not be material to its financial statements.

**Note 2 – Liquidity and Availability of Resources**

Financial assets available for general expenditure within one year of September 30, 2021 are as follows:

Financial assets:	
Cash and cash equivalents	\$ 821,064
Investments	1,258,118
Program funds receivable	<u>501,685</u>
Total financial assets	2,580,867
Less financial assets held to meet donor-imposed restrictions:	
Purpose-restricted net assets (Note 9)	(280,295)
Less financial assets not available within one year:	
Board-designated endowment fund (Note 9)	<u>(162,214)</u>
Amount available for general expenditures within one year	<u>\$ 2,138,358</u>

**CHILDREN'S CASE MANAGEMENT ORGANIZATION, INC.  
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**NOTES TO COMBINED FINANCIAL STATEMENTS, CONTINUED**

**Note 2 – Liquidity and Availability of Resources, Continued**

The above table reflects donor-restricted and any board-designated endowment funds as unavailable because it is the Organization's intention to invest those resources for the long-term support of the Organization's programs. However, in the case of need, the Board of Directors could appropriate resources from the donor restricted funds available or board-designated endowment funds, for general use. Note 10 provides more information about those funds and about the spending policies for all endowment funds.

As part of the Organization's liquidity management plan, the Organization invests cash in excess of daily requirements in cash equivalents and short-term investments.

**Note 3 – Investments**

Investments at September 30, 2021 are summarized as follows:

Equity funds and marketable securities	\$ 299,215
Money market fund	122,501
Fixed income funds	238,530
Corporate bonds	51,716
Mutual funds	383,942
Donor advised account	<u>162,214</u>
Total	<u>\$ 1,258,118</u>

**Note 4 – Fair Value Measurements**

Accounting guidance establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements).

The three levels of the fair value hierarchy under ASC 820 are described below:

Level 1 – Quoted prices are available in active markets for identical investments as of the reporting date.

Level 2 – Quoted prices in markets that are not active or for which all significant inputs are observable, either directly or indirectly.

Level 3 – Pricing inputs are unobservable for the investment and include situations where there is little, if any, market activity for the investment. The inputs into the determination of the fair value require significant management judgment or estimation.

In certain cases, the inputs used to measure fair value may fall into different levels of fair value hierarchy. In such cases, an investment's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement. The Organization's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the investment.

Investments are measured at fair value. Accounting guidance provides for the use of NAV as a practical expedient for estimating the fair value of the fixed income funds and private funds. Accordingly, NAV reported by fund management is used to estimate the fair value of the Organization's interest.

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**NOTES TO COMBINED FINANCIAL STATEMENTS, CONTINUED**

**Note 4 – Fair Value Measurements, Continued**

The following is a description of the valuation methodologies used for assets measured at fair value. There have been no significant changes in the methodologies used during the year ended September 30, 2021:

*Equity funds and marketable securities* – determined at the reported daily market value of the equity funds and marketable securities.

*Money market fund* – institutional short-term investment vehicles valued daily with a NAV of \$1. NAV is the quoted price in an active market and, therefore, classified within Level 1 of the fair value hierarchy.

*Fixed income funds* - Fixed income securities are valued using methods, such as dealer quotes, available trade information, spreads, bids and offers provided by a pricing vendor.

*Corporate bonds* – corporate bonds are valued based on the last trade price of the fiscal year. When a bond has not been traded on the last day of the fiscal year, the price is obtained from an independent third party pricing company.

*Mutual funds* - Required to publish their daily NAV and to transact at that price. The mutual funds are deemed to be actively traded.

*Donor advised account* - The donor advised account with Community Foundation for Palm Beach and Martin Counties (Community Foundation) is valued at the NAV of the account at the end of the year.

The following table summarizes the Organization's determination of fair value as of September 30, 2021 on the following financial assets using these input levels that are measured at fair value on a recurring basis:

	Fair Value Measurements as of September 30, 2021			Fair Value Total
	Level 1	Level 2	Level 3	
Investments:				
Equity funds and marketable securities	\$ 299,215	\$ -	\$ -	\$ 299,215
Money market fund	122,501			122,501
Fixed income funds	238,530	-	-	238,530
Corporate bonds	51,716	-	-	51,716
Mutual funds	<u>383,942</u>	<u>-</u>	<u>-</u>	<u>383,942</u>
Subtotal	1,095,904			1,095,904
Donor advised account	<u>-</u>	<u>-</u>	<u>162,214</u>	<u>162,214</u>
Total investments	<u>\$ 1,095,904</u>	<u>\$ -</u>	<u>\$ 162,214</u>	<u>\$ 1,258,118</u>

The following is a schedule of Level 3 investment activity, which is comprised of funds with the Community Foundation, for the year ended September 30, 2021 measured on a recurring basis using significant unobservable inputs:



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NOTES TO COMBINED FINANCIAL STATEMENTS, CONTINUED**

**Note 4 – Fair Value Measurements, Continued**

	Donor Advised Account
Balance as of October 1, 2020	\$ 128,036
Net investment return	34,572
Fees	(394)
Balance as of September 30, 2021	\$ 162,214

**Note 5 – Program Funds Receivable**

Program funds receivable are collectible in less than one year and consist of the following at September 30, 2021:

Children's Services Council	\$ 235,460
Ounce of Prevention Fund	103,720
The Florida Department of Health	69,636
School District of Palm Beach County	45,385
Other	47,484
Total	\$ 501,685

**Note 6 – Property and Equipment**

The following is a summary of property and equipment as of September 30, 2021:

Computer equipment	\$ 484,823
Office equipment	150,058
Furniture and fixtures	19,575
Subtotal	654,456
Less accumulated depreciation	543,864
Property and equipment, net	\$ 110,592

Depreciation expense for the year ended September 30, 2021 amounted to \$49,760.

**Note 7 – Long-term Debt**

During April 2020, the Organization applied for and received a loan from an unrelated third party lender pursuant to the Paycheck Protection Program (the PPP) under the Coronavirus Aid, Relief and Economic Security Act (the CARES Act), enacted March 27, 2020, in the principal amount of \$495,897. The PPP Loan to the Organization was included in long-term debt in the combined statement of financial position at September 30, 2020.

The PPP Loan, which was in the form of a promissory note (the Note) issued by the Organization, maturing two years from the date of funding (April 16, 2022) and bearing interest at a rate of 1.00% per annum, payable monthly, commencing approximately six months from issuance. Proceeds were used for designated expenses, including certain payroll costs, group health care benefits and other permitted payroll related expenses.

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**NOTES TO COMBINED FINANCIAL STATEMENTS, CONTINUED**

**Note 7 – Long-term Debt, Continued**

The Organization received a letter from the U.S. Small Business Administration (SBA) confirming that on August 27, 2021 the Organization's PPP Loan in the amount of \$495,897 was forgiven and paid in full, and the SBA also paid interest accrued on the principal amount. The Organization reported the loan as conditionally forgiven in the combined statement of activities for the year ended September 30, 2021.

**Note 8 – Lease Commitment**

The Organization conducts its community service programs from facilities it leases in West Palm Beach, Belle Glade, and Wellington. The lease for the main offices in West Palm Beach is for 60 months and expires September 30, 2023. The Organization leases the facility in Belle Glade on a month-to-month basis. The Organization also has a three-year lease for the Wellington facility; which expires on August 31, 2023. In addition, the Organization leases office equipment at \$1,599 per month through September 30, 2023. Total rent and equipment lease expenses for the year ended September 30, 2021 was \$322,639.

Minimum future rental payments due under these leases as of September 30, 2021 are as follows:

Year Ending September 30,	Amount
2022	\$ 352,863
2023	<u>361,416</u>
	<u>\$ 714,279</u>

**Note 9 – Net Assets with Donor Restrictions**

At September 30, 2021, net assets with donor restrictions are restricted for the following purposes or periods:

Purpose and time restricted:	
Seasons to Share	\$ 31,403
Behavioral Health Services	67,236
Targeted Outreach for Pregnant Women	108,239
Child First and other	<u>73,417</u>
Total purpose and time restricted net assets	280,295
Perpetual in nature:	
Community Foundation	<u>162,214</u>
Total net assets with donor restrictions	<u>\$ 442,509</u>

Net assets are released from donor restrictions by incurring costs or expenses fulfilling the purpose of the restriction or by the occurrence of events as specified by the donors.

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NOTES TO COMBINED FINANCIAL STATEMENTS, CONTINUED**

**Note 9 – Net Assets with Donor Restrictions, Continued**

Net assets were used in accordance with donor-imposed restrictions during the year ended September 30, 2021 for the following purposes:

Purpose of restriction:	
Healthy Families Florida	\$ 2,104,922
Child First	989,689
Behavioral Health Services	860,990
Targeted Outreach for Pregnant Women	388,565
Bridges to Success	347,851
Kin Support Project	249,447
Other	<u>15,670</u>
Total net assets released from restrictions	<u>\$ 4,957,134</u>

**Note 10 – Endowment**

The Organization's endowment was established in May 2013 and consists of a fund held by the Community Foundation whose investment guidelines are used to govern the investment decisions of the endowed funds. As required by accounting principles generally accepted in the United States of America, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Funds with deficiencies

From time to time, the fair value of assets associated with individual donor-restricted and Board designated endowments may fall below the level that the donor or Board requires the Organization to retain as a fund of perpetual duration. There were no such funds with deficiencies as of September 30, 2021.

Return objectives and risk parameters

The Community Foundation has investment and spending guidelines for endowment assets that attempt to provide a predictable stream of funding to specified programs supported by its endowment while seeking to maintain purchasing power of the assets. Under these guidelines, the assets are invested in a manner that is intended to produce results that exceed the price and yield results of multiple benchmarks based on the type of investment, while assuming a moderate level of investment risk.

Strategies employed to achieve objectives

To satisfy its long-term rate-of-return objectives, the Organization relies the Community Foundation's guidelines for investment making decisions implementing a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Community Foundation targets a diversified allocation of the investments to achieve its long-term return objectives within prudent risk constraints.

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NOTES TO COMBINED FINANCIAL STATEMENTS, CONTINUED**

**Note 10 – Endowment, Continued**

Strategies employed to achieve objectives, continued

Changes in endowment net assets for the year ended September 30, 2021 are presented as follows:

	Total
Endowment net assets, October 1, 2020	\$ 457,724
Activities during the year ended September 30, 2021:	
Net investment return	143,171
Contributions	207,503
Appropriations for endowment expenditures	(153,311)
Endowment net assets, September 30, 2021	\$ 655,087

**Note 11 – Pension Plan**

The Organization maintains a defined contribution pension plan that covers effectively all employees. Organization contributions to the Plan for the year ended September 30, 2021 totaled \$148,605.

**Note 12 – Contingencies**

The Organization receives financial assistance from a local special district and other local governmental agencies in the form of grants. These activities are subject to audit by agents of the funding authority, the purpose of which is to ensure compliance with conditions precedent to providing such funds. Management believes that the liability, if any, for any reimbursement which may arise as the result of audits would not be material. The Organization is subject to certain risks arising out of the ordinary course of business. It is the Organization's policy to record the expense and associated liability whenever a loss becomes probable and estimable. Management does not believe it has any material loss contingency exposure at September 30, 2021.

**Note 13 – Concentration of Credit Risk**

Financial instruments which potentially subject the Organization to concentrations of credit risk consist principally of cash and cash equivalents. The Organization maintains its cash and cash equivalents in various bank deposit accounts which, at times, may exceed federally insured limits. Cash and cash equivalents exceeded the FDIC insured limit by \$525,650, at September 30, 2021. The Organization has not experienced any losses in such accounts.

**Note 14 – Significant Uncertainty – Impact of COVID-19**

On January 30, 2020, the World Health Organization (WHO) announced a global health emergency because of a new strain of coronavirus (the COVID-19 outbreak) and the risks to the international community as the virus spreads globally beyond its point of origin. In March 2020, the WHO classified the COVID-19 outbreak as a pandemic, based on the rapid increase in exposure globally.

As a result of worldwide reporting of COVID-19 infections, certain national, state, and local governmental authorities issued stay-at-home orders, proclamations and/or directives aimed at minimizing the spread of COVID-19. Additionally, more restrictive proclamations and/or directives may be issued in the future which could disrupt certain Organization internal operations, communications, activities, and administrative operations.

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NOTES TO COMBINED FINANCIAL STATEMENTS, CONTINUED**

**Note 14 – Significant Uncertainty – Impact of COVID-19, Continued**

In addition to implementing protective guidelines and protocols approved by the Board of Directors, the Organization considered and implemented preventative and protection measures recommended by the Centers for Disease Control and Prevention (CDC), a United States federal agency under the Department of Health. These protocols are aimed at providing a safe environment for in-person learning activities during the course of the COVID-19 pandemic.

The ultimate impact of the COVID-19 pandemic on the Organization's operations is unknown and will depend on future developments, which are highly uncertain and cannot be predicted with confidence, including the duration of the COVID-19 outbreak, new information which may emerge concerning the severity of the COVID-19 pandemic, and any additional preventative and protective actions that governments, or the Organization, may direct, which may result in an extended period of operational disruption. Any resulting financial impact cannot be reasonably estimated at this time but could be anticipated to have a material adverse impact on the Organization's business operations, financial position, and results of operations for fiscal year 2022.

**Note 15 – Subsequent Events**

Management evaluated activity of the Organization subsequent to September 30, 2021 through December 13, 2021, the date the combined financial statements were available to be issued, for events that require recognition in the combined financial statements or disclosure in the notes thereto.

**Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed In Accordance With Government Auditing Standards**

To the Boards of Directors of  
Children's Case Management Organization, Inc.  
d/b/a Families First of Palm Beach County and  
Family First of Palm Beach County Foundation, Inc.  
West Palm Beach, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the combined financial statements of Children's Case Management Organization, Inc. d/b/a Families First of Palm Beach County and Families First of Palm Beach County Foundation, Inc. (combined, the Organization), which comprise the combined statement of financial position as of September 30, 2021, and the related combined statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the combined financial statements, and have issued our report thereon dated December 13, 2021.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the combined financial statements, we considered the Organization's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the combined financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Organization's combined financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Templeton & Company, LLP*

West Palm Beach, Florida  
December 13, 2021

## **COMBINING INFORMATION**



**CHILDREN'S CASE MANAGEMENT ORGANIZATION, INC.  
D/B/A FAMILIES FIRST OF PALM BEACH COUNTY AND  
FAMILIES FIRST OF PALM BEACH COUNTY FOUNDATION, INC.**

**COMBINING SCHEDULE - STATEMENT OF FINANCIAL POSITION INFORMATION  
As of September 30, 2021**

	Children's Case Management Organization, Inc.	Families First of Palm Beach County Foundation, Inc.	Eliminations	Combined Total
<b>ASSETS</b>				
Current assets:				
Cash and cash equivalents	\$ 676,388	\$ 144,676	\$ -	\$ 821,064
Investments	711,962	546,156	-	1,258,118
Program funds receivable	536,992	(17,039)	(18,268)	501,685
Prepaid expenses	<u>61,435</u>	<u>831</u>	<u>-</u>	<u>62,266</u>
Total current assets	1,986,777	674,624	(18,268)	2,643,133
Property and equipment, net	<u>108,704</u>	<u>1,888</u>	<u>-</u>	<u>110,592</u>
Total assets	<u>\$ 2,095,481</u>	<u>\$ 676,512</u>	<u>\$ (18,268)</u>	<u>\$ 2,753,725</u>
<b>LIABILITIES AND NET ASSETS</b>				
Current liabilities:				
Accounts payable and accrued expenses	\$ 240,450	\$ (13,861)	\$ (18,268)	\$ 208,321
Deferred revenue	<u>247,050</u>	<u>35,286</u>	<u>-</u>	<u>282,336</u>
Total current liabilities	487,500	21,425	(18,268)	490,657
Long-term debt	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total liabilities	<u>487,500</u>	<u>21,425</u>	<u>(18,268)</u>	<u>490,657</u>
Net assets:				
Without donor restrictions	1,293,508	527,051	-	1,820,559
With donor restrictions	<u>314,473</u>	<u>128,036</u>	<u>-</u>	<u>442,509</u>
Total net assets	<u>1,607,981</u>	<u>655,087</u>	<u>-</u>	<u>2,263,068</u>
Total liabilities and net assets	<u>\$ 2,095,481</u>	<u>\$ 676,512</u>	<u>\$ (18,268)</u>	<u>\$ 2,753,725</u>

**CHILDREN'S CASE MANAGEMENT ORGANIZATION, INC.  
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FAMILIES FIRST OF PALM BEACH COUNTY FOUNDATION, INC.**

**COMBINING SCHEDULE - STATEMENT OF ACTIVITIES INFORMATION  
For the Year Ended September 30, 2021**

	Children's Case Management Organization, Inc.	Families First of Palm Beach County Foundation, Inc.	Eliminations	Combined Total
Revenues and support:				
Government support	\$ 4,301,978	\$ -	\$ -	\$ 4,301,978
Community support	177,774	-	-	177,774
Foundation grants	735,039	-	-	735,039
Other support	61,506	78,422	-	139,928
Fundraising	23,366	81,633	-	104,999
In-kind revenue	19,595	-	-	19,595
Net investment return	81,138	54,818	-	135,956
Conditional loan forgiveness	386,371	109,526	-	495,897
Total revenues and support	<u>5,786,767</u>	<u>324,399</u>	<u>-</u>	<u>6,111,166</u>
Expenses:				
Program services:				
Healthy Families Florida	1,842,941	-	-	1,842,941
Child First	854,288	-	-	854,288
Behavioral Health Services	977,513	-	-	977,513
Bridges to Success	331,961	-	-	331,961
Kin Support Project	263,353	-	-	263,353
Targeted Outreach for Pregnant Women	425,054	-	-	425,054
Infant Mental Health	68,053	-	-	68,053
Other program services	9,737	-	-	9,737
Supporting services:				
Management and general	521,900	103,653	-	625,553
Fundraising	1,215	23,383	-	24,598
Total expenses	<u>5,296,015</u>	<u>127,036</u>	<u>-</u>	<u>5,423,051</u>
Increase in net assets	490,752	197,363	-	688,115
Net assets at beginning of year	<u>1,117,229</u>	<u>457,724</u>	<u>-</u>	<u>1,574,953</u>
Net assets at end of year	<u>\$ 1,607,981</u>	<u>\$ 655,087</u>	<u>\$ -</u>	<u>\$ 2,263,068</u>

**CHILDREN'S CASE MANAGEMENT ORGANIZATION, INC.  
D/B/A FAMILIES FIRST OF PALM BEACH COUNTY AND  
FAMILIES FIRST OF PALM BEACH COUNTY FOUNDATION, INC.**

**COMBINING SCHEDULE - STATEMENT OF CASH FLOWS INFORMATION  
For the Year Ended September 30, 2021**

	Children's Case Management Organization, Inc.	Families First of Palm Beach County Foundation, Inc.	Eliminations	Combined Total
Cash flows from operating activities:				
Change in net assets	\$ 490,752	\$ 197,363	\$ -	\$ 688,115
Adjustments to reconcile change in net assets to net cash provided by operating activities:				
Depreciation	49,138	622	-	49,760
Net realized and unrealized (gains) loss on investments	(67,232)	12,333	-	(54,899)
Conditional loan forgiveness - Paycheck Protection Program loan	(495,897)	-	-	(495,897)
Changes in operating assets and liabilities:				
Program funds receivable	25,544	21,278	(51,660)	(4,838)
Prepaid expenses	37,576	4,190	-	41,766
Accounts payable and accrued expenses	80,539	(87,343)	51,660	44,856
Deferred revenue	77,460	(6,679)	-	70,781
Net cash provided by operating activities	<u>197,880</u>	<u>141,764</u>	<u>-</u>	<u>339,644</u>
Cash flows from investing activities:				
Purchase of property and equipment	(21,476)	-	-	(21,476)
Sale (purchase) of investments, net	<u>(153,147)</u>	<u>(198,081)</u>	<u>-</u>	<u>(351,228)</u>
Net cash used in investing activities	<u>(174,623)</u>	<u>(198,081)</u>	<u>-</u>	<u>(372,704)</u>
Increase (decrease) in cash and cash equivalents	23,257	(56,317)	-	(33,060)
Cash and cash equivalents at beginning of year	<u>653,131</u>	<u>200,993</u>	<u>-</u>	<u>854,124</u>
Cash and cash equivalents at end of year	<u>\$ 676,388</u>	<u>\$ 144,676</u>	<u>\$ -</u>	<u>\$ 821,064</u>